

1 **An Analysis of Backward and Forward Linkages of**
2 **Pharmaceutical Sector in India Based on an Input-**
3 **Output Model**

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ABSTRACT

Aims: The paper study about the inter-linkages between pharmaceutical sector and other sectors of Indian economy. The paper also measures the effects of growth in pharmaceutical sector on other sector's growth.

Study design: The study is mainly a static analysis based on secondary data concentrated in studying the production structure of Indian pharmaceutical sector.

Duration of Study: The time taken for the research to be completed is for a period of four months.

Methodology: We have used the latest input-output table available for the period of 2015-16 to conduct the analysis. First, we converted the input-output table from 131 sectors structure to a 60 sectors structure by aggregation of most related sectors. Then, technical coefficient matrix and Leontief inverse matrix for the 60 sectors included in the table has been calculated to analyze the forward and backward linkages of the industry. In addition to that we have calculated output multiplier of pharmaceutical industry to know the effects of changes in the growth of pharmaceutical sectors on all other sectors of the economy.

Results: The input-output analysis reveals that both forward linked indicator and backward linked indicator are greater than one. The forward linked indicator is of value 1.12 and backward linked indicator is of value 1.50. These results indicated that pharmaceutical sector is strongly inter-linked both backwardly and forwardly with other industries in the Indian economy. The value of output multiplier of the industry is 2.34; it indicates positive contribution of the pharmaceutical sectors both directly and indirectly to the Indian economy.

Conclusion: The study finds that pharmaceutical industry is a key industry in stimulating the production activities of other industries. Thus with proper planning and execution of pharmaceutical industry it can help in promoting other sectors growth.

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Keywords: Backward linkages, forward linkages, input-output analysis, India, inter-linkages, output multiplier, pharmaceutical sector.

1. INTRODUCTION

India holds an important position in the global pharmaceuticals sector. The country ranks third globally for pharmaceutical production by volume and 14th by value. India's pharmaceutical industry domestically owns 3000 drug companies and 10,500 manufacturing unit. In addition, India ranks 12th in terms of export of pharmaceutical products worldwide. The paper tries to examine the role played by the Indian pharmaceutical sector in India and its interaction with other sectors of the economy using input- output (I-O) analysis. Backward and forward linkages of the pharmaceutical sector in the national economy are calculated to

25 know the extent of impact of the pharmaceutical industry on other sectors of the economy
26 and to know the extent of influence experienced by the pharmaceutical industries from the
27 other sectors of the economy. In other words, the study of backward and forward linkages
28 will show the interdependencies between the pharmaceutical sector and other sectors in the
29 economy. Based on the I-O model, we also calculated the output multiplier of the
30 pharmaceutical industry to know what role does this industry play for the growth of other
31 industries in the national economy.

32 In 1936, Wassily Leontief¹ presented the Input-output model, which is a useful technique for
33 analyzing the structure of an economy and for production planning. The Leontief model has
34 been widely in use to estimate backward and forward linkages between industries and useful
35 multipliers so to determine the 'key industries' of an economy and to know what role a
36 specific industry play in the national economy.

37 There have been quite a few studies on inter-linkages between sectors of an economy along
38 with comparisons of two or more economy in terms of structural changes in production
39 sectors using input-output framework. Some of the literatures are mentioned below that have
40 used input-output model to study the economic impacts of industries. Rumiana Gorska [1]
41 compares the production structure of polish economy with some selected European
42 countries by analyzing the backward and forward linkages between the countries using the
43 input-output model. The analysis reveals that the production structure varies with respect to
44 different countries. The study identified some of the key industries of the polish economy as
45 well as important forward and backward linkage industries in that economy. The study
46 through using Multiplier Product Matrix (MPM) found that the production structure or the
47 economic landscape of Polish economy is identical with some of the European countries.
48 Ilhan and Yaman [2] had a comparative study on the performance of the construction sector
49 in Turkish economy and selected European Union countries based on input-output analysis
50 for two periods, 1998 and 2002. The study used the input-output table to obtain some of the
51 indicators for comparative analysis such as share of the construction sector in Gross
52 National Product (GNP) and National Income (NI), direct and total forward and backward
53 linkage indicators of the construction sector and direct and total construction input from the
54 manufacturing and service sectors indicating the technologies used in output production of
55 construction sector. Ashyrov et al. [3] used the input-output model to study the production
56 structure of blue industries in economies of Finland and Estonia for the period 1995 to 2011.
57 Their analysis involved 34 industries out of which some of the sectors are considered as
58 maritime industries in the study. Their findings shows that maritime industries are weakly
59 linked with other industries in both the economies. When comparing both the countries, they
60 found that fluctuation in inter- industry linkages are less in Finland than in Estonia over the
61 years. The output and employment multiplier of the blue industries estimated from the input-
62 output model reveals that blue industries plays an important role in increasing output and
63 employment in both the countries. Nojszewska [4] studied about the impact of
64 pharmaceutical companies upon the economy such as on net value added, employment,
65 income effect on employees of suppliers and consumers and on public finance. These
66 effects of pharmaceutical companies are studied through a case study of the Sanofi
67 company in Poland in which they have found that pharmaceutical companies has positive
68 impact on the economy and public finance through improving public health. Antaloczy et al.
69 [5] conducted a value-chain analysis of the pharmaceutical industry in Hungary. From input-
70 output table data they found that the industry is weak in forward and backward linkages and
71 the industry is mainly contributing from the indirect value addition. While by conducting
72 interviews they came to know that Hungary's pharmaceutical productions are mostly
73 substantial generic production that is limiting the industry's contribution on the economy.
74 Muratoglu [7] using panel data analysis for the period 2000-2014 found that pharmaceutical

¹ Wassily W. Leontief [6], *The Structure of American Economy 1919-1939*, 2nd ed., Oxford University Press, Fair Lawn, N.J., 1951.

75 exports positively affects growth in countries with specialization on pharmaceutical products.
76 Zuhdi [8] utilizes the input-output model to study the characteristics of industries in Japan
77 using data for the period 2005 to 2011. They found that industries namely manufacturing,
78 transport and postal services have high economic impact on other sectors and also these
79 sectors get high influences from the external sectors. Moreover, the characteristics of the
80 industries have remained same over the analysis periods. In case of India, a study has been
81 done for the years 1989-90 to 1998-1999 by Munjal [9] where the structural changes of
82 Indian industries over time has been investigated using the input-output model. Bhattacharya
83 et al. [10] uses input-output model to measure total factor productivity growth (TFPG) of
84 different sectors of the Indian economy and find association between TFPG and output as
85 well as employment linked sectors. Their findings show that not all high linked sectors are
86 positively productive and thus require special attention in those sectors to improve their
87 productivity so that they can generate high output or employment through linkage effects.
88 Boudhar et al. [11] uses input-output framework to analyze the relationship between
89 economic sectors and water use in morocco as well as the intersectoral water use
90 relationship. Their result shows that agriculture, hunting and forestry have high direct water
91 use. On the other hand, secondary and tertiary sectors have high intersectoral water use
92 relationship. Bocoum [12] used input-output framework to study the economic significance of
93 mineral and energy sectors for various economies at different stages of economic
94 development. They have measured the multipliers and linkages of the sectors using static
95 input-output model. The result suggested that mineral and energy sectors had a significant
96 role in economic development. Kim et al. [13] investigated the structures and growth patterns
97 of pulp and paper industries of Korea using input-output table for the year 1995, 2005 and
98 2007. They have studied the production inducement effects, import inducement effects and
99 forward linkage effects of the industries. Ojaleye and Narayanan [14] uses input-output
100 framework for Nigerian economy to study about the production structure and key sectors of
101 the economy. Kecek et al. [15] studied about the significance of the Croatian transport
102 sectors using input-output analysis. They have measured type I and type II output, gross
103 value added and employment multipliers for the years 2010 and 2015. Gersak and Muhaj
104 [16] examined the structure of the Slovenian economy pre- and post-crisis of 2008 using
105 input-output model. They observed change in the structural pattern through shift from
106 services industries to manufacturing during the crisis. They also identified that except for the
107 construction sector most of the key economic sectors preserved their status during the crisis.
108 Kim et al. [17] uses input-output analysis to examine the industrial linkages effects of logistic
109 industries. The study identified that the logistic sectors are interdependent on each other and
110 form a service ecosystem. Bartokova [18] applied input-output model to compare the
111 technical, allocation and import coefficients as well as output, input and import multipliers for
112 two sectors namely agriculture and food production in V4 countries for the period 2000-2014.
113 They also studied the two sectors stability, development similarity and strength of forward
114 and backward linkages.

115 On this note from the study of the extant literatures we came to acquaint ourselves that there
116 has been very limited study on the characteristics and economic significance of
117 pharmaceutical industries especially for India. There has been no study till date on the input-
118 output analysis of pharmaceutical industry for India and therefore this study is an attempt to
119 contribute on this ground. The broad objective of the paper is to study the forward and
120 backward linkages of the pharmaceutical sectors along with the other main sectors of the
121 Indian economy. Besides, the output and input multipliers of the sectors are also analyzed in
122 the paper. Through this study we can know the strength of different sectors of the economy
123 in terms of boosting other sectors growth and thus will contribute to policy making by
124 prioritizing the growth of the highly linked sectors that will help to improve the state's
125 competitiveness.

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127 2. MATERIAL AND METHODS

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129 The input-output table data for the analysis are taken from “Input Output Transactions Table:
130 India 2015-16” constructed by Chadha et al. [19]. The table is in form of
131 commodity*commodity (C*C) matrix comprising of 131 sectors. For our analysis, we have
132 converted the 131 sector structure to 60 sector structure by aggregation of most related
133 sectors. We have considered drugs and medicine (manufacture of pharmaceutical; medicinal
134 chemicals and botanical products as represented in SUT table 2015-16[20]), no. 74 of I-O
135 table as the pharmaceutical industry for our analysis. In UN's International Standard
136 Industrial Classification of All Economic Activities (ISIC) Rev. 4, class 21 defines the
137 pharmaceutical industry as “Manufacture of basic pharmaceutical products and
138 pharmaceutical preparations” which includes basic pharmaceutical products, pharmaceutical
139 preparations, medicinal chemicals and botanical products.

140 Input-output (I-O) framework is an economic model that represents the inter-linkages of
141 economic activities of different sectors of an economy. The values of the I-O table as used
142 by us are in basic prices in which the row represents the output of the commodity used either
143 for intermediate consumption or for final consumption. The column of the I-O table
144 represents the goods and services used as input for production of the commodity.

145 In Leontief input-output model, the total output of an industry is equal to the sum of
146 intermediate consumption and final demand of goods and services by household and
147 government.

148 In matrix notation it can be stated as,

$$149 X = AX + D$$

150 Where,

151 X is the column vector of sectoral outputs,

152 A is the square matrix of technical coefficients. Technical coefficient is the input requirement
153 for producing a given amount of goods and services. It is the ratio of intermediate
154 consumption by a sector from a particular sector to total output of that sector. ‘A’ is also
155 known as Input Coefficient Matrix,

156 D is the column vector of sectoral final demands.

157 After rearrangements, the Leontief model is represented as follows:

158 $(I-A) X = D$, where matrix I-A is Leontief matrix.

159 Pre-multiplying both sides by $(I-A)^{-1}$, we get

160 $X = (I-A)^{-1}D$, where $(I-A)^{-1}$ is Leontief inverse matrix. From vertical summation of coefficients
161 in the Leontief inverse matrix we can derive the output multiplier. The multiplier tells us that
162 for a dollar worth of change in final demand of a sector how much changes in activities occur
163 in all other sectors in the table. The summation of row of Leontief inverse matrix gives us the
164 input multiplier. The input multiplier tells us that for a dollar worth of changes in all other
165 industries how much changes in activities occur for the industry in that row.

166 To calculate the relative strength of an industry and the inter-industry linkages, forward and
167 backward linkages are estimated from the I-O table. A forward linkage of an industry shows
168 how the final demand changes of all other industries in an economy affects the changes in
169 output of that industry. A backward linkage of an industry shows how final demand changes
170 in that industry affects the output changes in all other industries in that economy. The
171 formula we have used for calculating forward linkages (FL) and backward linkages (BL) are
172 as follows:

$$173 FL = [(1/n) * \text{input multiplier}] / [(1/n^2) * \text{total input multiplier}] \text{ and}$$

$$174 BL = [(1/n) * \text{output multiplier}] / [(1/n^2) * \text{total output multiplier}]$$

175 Where,

176 FL is forward linkage indicator of an industry,

177 BL is backward linkage indicator of an industry,

178 Input multiplier is the row summation of elements of $(I-A)^{-1}$ matrix,

179 Total input multiplier is the summation of values of input multipliers of all sectors,

180 Output multiplier is the column summation of elements of $(I-A)^{-1}$ matrix,
181 Total output multiplier is the summation of values of output multipliers of all sectors,
182 N is the number of sectors taken for the I-O analysis.
183 The inter-industry linkages help in identifying the key industries that are crucial for economic
184 development of an economy. If both the forward and backward linkage indicators are greater
185 than one, then we can consider that the corresponding industry is a key industry in leading
186 an economy. Backward linkages say, for pharmaceutical industry would imply that
187 production activities in pharmaceutical industry are linked with greater use of other industries
188 production as input in the pharmaceutical industry. Forward linkage in that case would imply
189 that pharmaceutical industry's production will be available in the form of input for other
190 sectors production.

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192 **3. RESULTS AND DISCUSSION**

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194 In this part of our research paper, we analyze the results of the calculated inter-linkages of
195 pharmaceutical industry with the other industries and total output multiplier (both direct and
196 indirect) of the pharmaceutical industry using I-O table of 2015-16. We have also considered
197 other industries of the economy for input-output analysis so to make a comparison of the
198 relative strength of the pharmaceutical industry against other industries in the economy.
199 Figure 1 displays the forward and backward linkages of the main sectors of the economy
200 through four quadrants. The X-axis depicts the backward linkages and the y-axis depicts the
201 forward linkages. Each sector belongs to a particular quadrant. Quadrant I is a place where
202 the value of both forward and backward linkages are greater than one. In other words, any
203 sector belongs to quadrant I is a key sector as the sector is most influenced by other sectors
204 and at the same time influences other sectors. In quadrant III the opposite case happens as
205 both forward and backward linkages are less than one. Quadrant II is a place where the
206 value of forward linkage is greater than one whereas the value of backward linkage is less
207 than one. The sectors that belongs to this quadrant weakly influences other sectors but gets
208 highly influenced by other sectors activity. In other words, the sectors in this quadrant are
209 sensitive to the development of other sectors. The opposite happens in case of quadrant IV.
210 Based on the facts from figure 1, pharmaceutical sector and information and communication
211 sector are placed in quadrant I. These two sectors are the key sectors of Indian economy as
212 these sectors highly influences production activities of other sectors and also gets influenced
213 by the external sectors. The least important sectors are agriculture, forestry, fishing and
214 mining as they are weakly interlinked with the external aspects of the economy.

215

216 **3.1 Output multipliers and backward linkages**

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218 With the use of I-O table we have calculated output multiplier of pharmaceutical industry that
219 depicts the effect of change in final demand in pharmaceutical sectors on all other activities.
220 It measures the total effect of a monetary unit change in final demand for the goods and
221 services of pharmaceutical sectors on output of all other sectors. The total output multiplier
222 of the pharmaceutical sector is 2.34 (table 2) which implies that a one unit change in final
223 demand for goods and services of pharmaceutical sector induces 1.34 unit changes in all
224 other sectors. That means the industry highly stimulates production activities in all other
225 related sectors. The total output multiplier captures both the direct and indirect effects² of an
226 industry on all other sectors. Table 2 reports that public administration has the lowest output
227 multiplier among all the sectors of the economy with value of 1.48. Whereas manufacturing
228 sector has the highest output multiplier with value of 2.38.

² Direct effect points to the industry that we are interested in and the indirect effect points to the industrial linkages evident in the region.

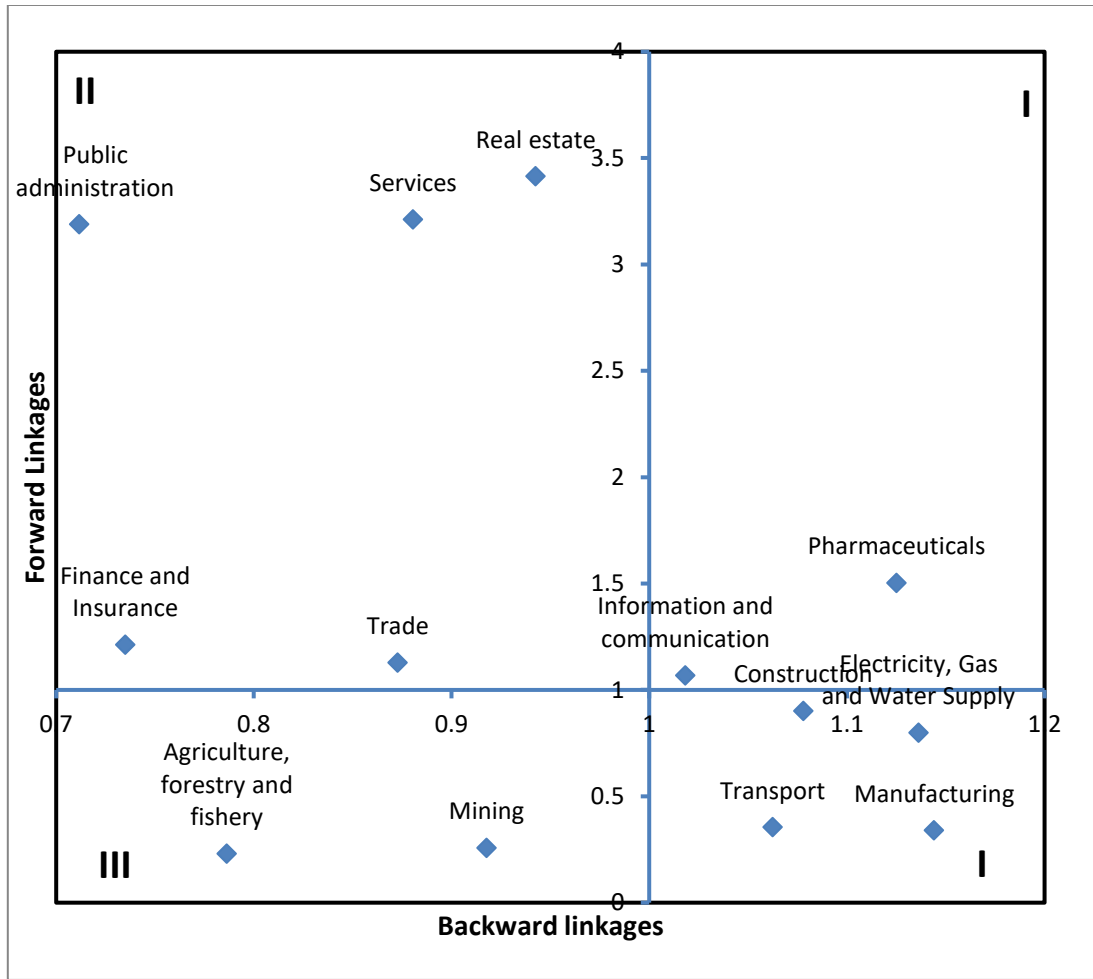
229 The backward linkages of pharmaceutical industry with other industries indicates to what
230 extend pharmaceutical industry stimulates the production activities of other sectors. From
231 our analysis, we find that backward linkage of pharmaceutical industry is 1.12 which is
232 greater than one. It indicates that pharmaceutical industry is a key industry of the national
233 economy where the growth of this industry can help in boosting other sectors growth. The
234 pharmaceutical industry can cause other industries to increase their production by
235 demanding more input goods from them. The analysis reveals that pharmaceutical industry
236 is strongly backward linked with itself that means pharmaceutical industry uses large amount
237 of inputs from the industry itself. The major backward linked industries (measured in terms of
238 values greater than the average value) with the pharmaceutical sector are crude petroleum,
239 manufacture of chemical and chemical products, land transport and trade (reported in table
240 1). Based on the facts from table 2, we see that public administration has weak backward
241 linkages with other sectors with value of 0.71 whereas manufacturing has the highest
242 backward linkages with value of 1.14.

243

244 **3.2 Input multipliers and forward linkages**

245 The input multiplier measures the total effect of a monetary unit change in final demand for
246 the goods and services of all other sectors of an economy on output of a particular sector,
247 say, on pharmaceutical sector. The total input multiplier of the pharmaceutical sector is 0.47
248 (table 2) which implies that a one unit change in final demand for goods and services of all
249 others sectors induces 0.47 unit changes in pharmaceutical sectors. The input multiplier for
250 agriculture, forestry, fishing and mining are the lowest with value of 0.07 and 0.08
251 respectively. Real estate, public administration and services have the highest input
252 multipliers with value of 1.07, 1 and 1.006 respectively.

253 The forward linkage of pharmaceutical industry with other industries indicates that
254 pharmaceutical industry is stimulated by other industries activities. It measures the sensitivity
255 of the pharmaceutical industry's activity to other industries fluctuation. The value of forward
256 linkage of pharmaceutical industry is 1.50 which is greater than one. It indicates that
257 pharmaceutical industry is sensitive to the activities or growth of other industries. It also
258 implies that growth or increase in production in pharmaceutical industries relies on other
259 industries growth. The economic fluctuation in the nation will have impact on the production
260 activities of the pharmaceutical sector since the industry has strong forward linkage with
261 other industries. The forward linkage of the pharmaceutical sector is not extended to many
262 sectors rather the industry supply its production to only a limited sectors. The important
263 forward linked industries or the industries that are heavily dependent on pharmaceutical
264 industry for input supplies are pharmaceutical industry itself and medical & health sector.
265 The important forward linked industries are reported in table 1. Since both the linkage effects
266 are greater than one it means pharmaceutical sector is a key sector in the development
267 process. The development of pharmaceutical sector will induce the development of all other
268 linked industries; also the development of forward linked industries will help pharmaceutical
269 sectors to grow. Among all the sectors of Indian economy real estate, public administration
270 and services have high forward linkages with value of 3.41, 3.18 and 3.21 respectively. On
271 the other hand, agriculture, fishing and forestry and mining have the lowest forward linkages
272 with value of 0.23 and 0.25 respectively.



273

274 **Figure 1. Quadrant view of backward and forward linkages of the sectors of Indian**
 275 **economy. Source: Author's Calculation.**

276 **Table 1. Forward and backward linkages of pharmaceutical industry in India.**

Backward Linked Industries	
Crude petroleum	0.07
Manufacture of chemical and chemical products	0.59
Manufacture of Pharmaceuticals, medicinal chemicals and botanical products	1.17
Land transport	0.04
Trade	0.06

Total backward linkage	1.12
Forward Linked Industries	
Manufacture of Pharmaceuticals, medicinal chemicals and botanical products	1.71
Medical & health	0.46
Total forward linkage	1.50

277 *Note: In the table above only the industries with values greater than the average are reported. Source: Author's Calculation.*

278 **Table 2. Forward linkages, backward linkages, input multiplier and output multiplier of**
279 **the major sectors of Indian Economy.**

Sectors	Backward linkages	Forward linkages	Output multiplier	Input multiplier
Agriculture, forestry and fishery	0.786353	0.23059	1.63789	0.07229
Mining	0.917731	0.257646	1.911537	0.080772
Manufacturing	1.144127	0.340581	2.381449	0.121957
Construction	1.078012	0.900925	2.245387	0.28244
Electricity, Gas and Water Supply	1.13626	0.799616	2.36671	0.394756
Trade	0.872807	1.129045	1.817965	0.353955
Finance and insurance	0.734973	1.21255	1.530873	0.380134
Real estate	0.942617	3.41503	1.963372	1.070612
Transport	1.062441	0.355507	2.212953	0.111451
Information and communication	1.018375	1.068703	2.121168	0.335038
Public administration	0.711619	3.189793	1.482227	1
Services	0.88052	3.211778	1.834032	1.006892
Pharmaceutical Products	1.125144	1.503065	2.343558	0.471211

280 *Source: Author's Calculation.*

282 4. CONCLUSION

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284 The pharmaceutical sector is a key sector in the development process of the national
285 economy. The study uses input-output analysis to identify the economic contribution of the
286 pharmaceutical sector in India. From our analysis we found that pharmaceutical sector is
287 strongly backward and forward linked with other sectors of the economy. The important
288 industries with whom pharmaceutical industries are most backwardly linked are crude
289 petroleum, manufacture of chemical and chemical products, land transport and trade.
290 Pharmaceutical industry is also strongly dependent on its own industry for direct input
291 requirements. Therefore, the industry plays an important role in stimulating other sectors
292 production by means of creating input demand from them. Pharmaceutical industry supplies
293 its outputs to mainly medical and health sector and to its own industry's production units. The
294 analysis of output multiplier of pharmaceutical industry also provides us with qualitative
295 information that can be used for decision in policy making relating to industrial sectors. A one
296 unit increase in final demand in pharmaceutical industry leads to 1.34 unit growth in output of
297 other industries particularly in crude petroleum, manufacture of chemical and chemical
298 products, land transport and trade. While taking into consideration the input-output analysis
299 of the main sectors of the economy we find that manufacturing sector is the most backward
300 linked sector with output multiplier of 2.38. That is, manufacturing sector has the capacity to
301 stimulate other sectors production activities in the economy to a great extent. The highly
302 forward linked sectors are real estate, public administration and service sector with input
303 multiplier of 1.07, 1 and 1.006 respectively. The information and communication sectors and
304 pharmaceutical sectors have both forward and backward linkage effects greater than one
305 and therefore these two sectors are the key sectors of the economy. The input-output
306 analysis provides us with valuable information regarding study of role of an industry in
307 economic development process. This study is entirely a new initiative in using the input-
308 output method to determine the role played by the pharmaceutical sector in India. However,
309 a more inclusive study can be undertaken in future research in regard to analyzing
310 employment multiplier and import dependencies of the pharmaceutical sector using this
311 method.

312

313 COMPETING INTERESTS

314

315 Authors have declared that no competing interests exist.

316

317 AUTHORS' CONTRIBUTIONS

318

319 This work has been carried out in collaboration among all authors. All authors read and
320 approved the final manuscript.

321

322 CONSENT

323

324 It is not applicable.

325

326 ETHICAL APPROVAL

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328 It is not applicable.

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