

## **Supply chain of Amul fresh milk products: A study of Amul dairy's retailers in Anand city and Vidyanagar**

### **Abstract**

This study investigates Amul dairy's retailers perspectives within supply chain of Amul fresh milk products in Anand city and Vidyanagar. A cross-sectional study using semi-structured questionnaires for data collection and statistical tools for analysis. Spanning from March 1 to June 7, 2024, the project is guided by specific objectives provided by AMUL Dairy. These objectives include studying the perspectives of Amul Dairy's Retailer within supply chain of Amul fresh milk products. Data collection through semi-structured questionnaires distributed to 40 retailers random sampling methods. Analysis includes statistical tools like frequencies, percentages, and Likert scales to derive insights. This study highlights the positive aspects of Amul's fresh milk products supply chain in Anand city and Vidyanagar. Retailers express high levels of satisfaction with Amul's promotional materials, indicating effective marketing strategies and strong brand presence. These positive findings underscore the strengths of Amul's supply chain, indicating successful collaboration and customer satisfaction across stakeholder groups. The study concludes with actionable recommendations for Amul's fresh milk products supply chain. The study revealed that the data obtained was statistically insignificant, suggesting that the analysis may not be generalizable to the broader population.

**Keywords:** Amul, retailer, fresh milk product, supply chain

### **1.INTRODUCTION**

Globally, approximately six billion people include milk and milk products in their diet (FAO, 2023) [1]. India stands as the leading producer and consumer of these products, contributing 24% of the world's total milk production (FAO, 2021-22) [2]. The majority of milk procurement in India occurs in the western and southern regions of the country. [3]

The demand for milk in India is driven by factors such as population growth, urbanization, and rising per capita income. As purchasing power increases, food habits and lifestyles change, contributing to higher milk consumption. For a predominantly vegetarian population, milk is the primary source of animal protein. Additionally, the rising interest in high-protein diets and the growing awareness and accessibility of dairy products through organized retail channels are further boosting this demand. Both rural and urban areas have seen a consistent increase in milk consumption. According to the Consumer Expenditure Survey (CES) 2011-12 by NSSO, approximately 78% of the rural population and 85% of the urban population consumed milk. These trends suggest that the demand for milk and milk products will continue to rise.

In 2021, the dairy based product market in India was valued at about Rs. 13.17 lakh crore, growing at an annual rate of approximately 15% over the past 15 years. It is expected to reach around Rs. 30.84 lakh crore by 2027, according to an IMARC report from 2021. Liquid milk comprises about half of the total dairy market. The share of the organized sector in the liquid milk market has grown from 32% to 41% over the past three years and is projected to reach 54% by 2026. The market for liquid milk is expected to grow by around 16% over the next 5-6 years, while products such as cheese, flavoured milk, lassi, buttermilk, whey, and organic milk are projected to grow at over 20% per annum. Traditional dairy products like paneer, ghee, ice cream, khoa, and curd are expected to grow annually by 11% to 20%. (dahd 2022-23) [4]

### 1.1 Company Profile:

#### **Kaira District Co-operative Milk Producers' Union Ltd (Amul) [5]**

- a) **Date of Registration:** Founded on 14th December 1946
- b) **Area of Operation:** Primarily in the Kaira District, which includes Anand, Kheda, and Mahisagar Districts in Gujarat, extending to West Bengal, Punjab, Maharashtra, Assam, Bihar, Andhra Pradesh, and Tamil Nadu.
- c) **Membership:** Comprises 3,579 village cooperative societies with a total of 9,42,208 members.
- d) **Certifications:** ISO 9001:2015, ISO 14001:2015, ISO 45001:2018, 22000:2018, and FSSC:22000 V 5.1-ISO TS 22002-1:2009.

- e) **Infrastructure:** Total milk handling capacity of 75.3 lakh liters per day. Operates various dairy plants including Dairy Plant - Anand, TFC - Mogar, and Dr. Kurien Cheese Plant - Khatraj.
- f) **Production Range:** Offers a wide range of dairy products including fresh milk, butter, cheese, paneer, infant milk food, milk powders, flavoured milk, fermented food, ghee, cocoa products, cooking chocolate, ice-cream, malted milk food, extruded food, bread spreads, sweets, frozen food, bakery products, nutrition products, dairy-based carbonated fruit drinks, protein water, ketchup, mayonnaise, energy drinks, and FMCG products.
- g) **Sales Turnover:** Reached Rs. 11,803 crores in the fiscal year 2022-23.
- h) **Global Footprint:** Expanded reach globally, significantly contributing to India's reputation as a leading exporter of dairy commodities.

Amul's legacy of quality, innovation, and community-centric approach has made it an integral part of Indian households, symbolizing the success of the cooperative movement in the country's dairy sector.

## 1.2 Study objective

- To study of Amul Dairy's Retailer perspectives within the supply chain of Amul fresh milk products in Anand city and Vidyanagar.

**1.3 List of Amul fresh milk products:** Buffalo Milk, Gold, Shakti, Taaza, Cow Milk, T-Special, Masti Dahi, Light Dahi, Prolife Buttermilk, Satva Buttermilk, Jeera Buttermilk, Probiotic Buttermilk, Lassi, Probiotic Rose Lassi, Probiotic Mango Lassi

In this context, the present study aims to determine the perspectives of Amul dairy retailers within the supply chain of Amul fresh milk products.

## 2.METHODOLOGY

The study titled "**Supply chain of Amul fresh milk products: A study of Amul dairy's retailers in Anand city and Vidyanagar**" was conducted from 1st March to 7th June, 2024. The methodology employed included random sampling for respondents retailers, with a total of 20 respondents each from Anand city and Vidyanagar, so the total respondents were 40. This methodology ensured a representative sample reflecting both geographical areas and demographic diversity, facilitating a thorough analysis and interpretation of data collected through semi-structured questionnaires designed

specifically for the target audience within the study area. Statistical tools were used to analyse survey data, including frequencies, percentages, Mainly Tabular, weighted average, rank, Likert scale.

**2.1 Likert Scale analysis:** A Likert scale is a type of psychometric response scale used to measure attitudes. It is a 5- or 7-point ordinal scale used by respondents to rate the degree to which they agree or disagree with a statement. [6]

$$\text{Likert scale} = \frac{\Sigma fx}{\text{Total number of Respondents}}$$

Where,

$\Sigma fx$  = Weighted Sum

### 3.RESULT & DISCUSSION

#### a) Respondent Retailers Demographics with in the Amul Fresh Milk Products Supply Chain

This following table provides demographics details of respondent retailers in the Amul fresh milk products supply chain.

Table no: 1 Respondent Retailers Demographics and Operational Insight

(n=40)

Sr no	Category	Details	No. of Retailers	%
1	Gender	male	40	100
2	Location	Anand City	20	50
		Vidyanagar	20	50
3	Age Distribution	21-30	7	17.5
		31-40	10	25
		41-50	17	42.5
		Above 50	6	15

4	Education	Primary	5	12.5
		Secondary	10	25
		Higher Secondary	8	20
		Undergraduate	13	32.5
		Postgraduate	4	10

The above table shows that all the respondents were 100% male, with an equal distribution across Anand City and Vidyanagar (20 retailer,50% each). From the above table respondents were in the age group majority of 42.5% of the retailers were aged between 41-50 years. In terms of education, majority 32.5% of the retailers had undergraduate degrees.

#### **b) Respondent Retailers Operational Insights on Amul Fresh Milk Products Supply Chain**

This following table provides operational characteristics, and challenges faced by respondent retailers in the Amul fresh milk products supply chain.

Table no: 2 Respondent Retailers Demographics and Operational Insight

**(n=40)**

<b>Sr no</b>	<b>Category</b>	<b>Details</b>	<b>No. of Retailers</b>	<b>%</b>
1	Duration with Amul	<1 year	4	10
		1-2 years	2	5
		2-5 years	13	32.5
		>5 years	21	52.5
2	Outlet Types	Grocery Stores	1	72.5
		Bakeries	4	2.5

		Departmental Stores	29	10
		Amul Parlors	6	15
3	Order Booking Methods	Phone Calls by Wholesalers/Distributors	2	67.5
		Direct Factory Bookings	27	15
		Phone Calls by Retailers	5	12.5
		Salesman Visits	6	5
4	Awareness of Dairy Products	Product Varieties	26	65
		Product Display	26	65
		Storage Requirements	30	75
		Handling Practices	34	85
		Shelf-life of the Product	38	95
5	Operational Challenges	Leakage Pouches	27	67.5
6	Business Continuity	Brand Reputation	40	100
		Product Quality	33	82.5

From the above table indicates that regarding their duration with Amul, over half (52.5%) of the respondent retailers had been associated with the company for more than five years. From the above table it can be seen that Most respondent retailers (72.5%) operate grocery stores. A majority of respondent retailers (67.5%) rely on phone calls made by wholesalers/distributors for order booking. The above table shows that Awareness of Various Aspects of Dairy Products Awareness concerning different aspects of dairy products. It highlights that a substantial majority of respondent retailers were knowledgeable across key areas: 85% respondent retailers were knowledgeable about "Handling Practices," and 95% respondent retailer were aware of the "Shelf-life of the Product". The above table illustrates that Leakage pouches were a significant operational challenge, among surveyed retailers 68% of respondent retailers affecting. For business

continuity, brand reputation was crucial, with 100% of respondent retailers emphasizing its importance, followed by product quality, noted by 82.5% of retailers.

### c) Respondent Retailers Satisfaction with Various Aspects of Amul's Marketing and Support

This following table summarizes respondent retailers satisfaction with various aspects of Amul's marketing and support activities, as measured by the Likert scale.

Table 3 Respondent Retailers Satisfaction with Various Aspects of Amul's Marketing and Support (n=40)

Sr no	Category	Details	HS (5)	S (4)	N (3)	D (2)	HD (1)	Weighted Sum	Average Likert Score
1	Promotional Materials	Posters and Banners	13	16	3	3	5	149	3.725
2	Sales Team Support	Sales Team Support	7	22	4	5	2	147	3.675
3	Communication Strategies	Effectiveness of Communication on New Product Launches	21	6	3	3	7	151	3.775

The above table shows that respondent retailers exhibit consistent satisfaction levels across various promotional materials. Posters and banners received a Likert score of 3.725, indicating the majority of respondent retailers were satisfied with Amul's promotional material availability. Additionally, the support and assistance provided by the sales team were rated with a Likert score of 3.675, reflecting overall respondent retailer satisfaction with the sales team's support.

## 4.CONCLUSION

- Based on survey analysis, the study reveals that all of Amul's respondent retailers were male, with a majority being well-educated and having long-term associations with the company. Most respondent retailers operate grocery stores and use phone calls for order bookings. Respondent retailers show high awareness of product handling and shelf-life but some face issues with leakage pouches. Respondent retailers were Satisfied with Amul's promotional materials and sales team support was positive. Brand reputation and product quality were crucial for business continuity with Amul according to respondent retailers.

## 5.SUGGESTION

- Based on the survey analysis; to address the issue of leakage pouches among the survey respondents 67.5% respondents retailers impacting, it is recommended to conduct inspections in transport vehicles after taking fresh milk products out from the dairy and before delivering the products to their retail shops in the Anand City and Vidyanagar region.
- According to the survey analysis, to encourage retailers in the Anand City and Vidyanagar region to utilize the existing effective feedback mechanism, consider implementing regular reminders and training sessions specifically on how to effectively report operational issues, such as the problem of leakage pouches.
- By evaluating the survey analysis, which highlight both product quality and brand importance as crucial factors, the company should focus on enhancing these aspects to maintain and strengthen in the Anand City and Vidyanagar.

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