

# A Mathematical Model of Optimal Manufacturer-Retailer Trade Credit Policy with End-User Credit Support

## ABSTRACT

The formulation and incorporation of credit function into trade credit models is a much recent development. In addition extension of this innovation to the end-user has not been achieved. This work models trade credit interaction extension from a manufacturer to a consumer through the retailer. It considers a Stackelberg game-theoretic model setting in which the manufacturer provides channel trade credit through the retailer to the end-user, while the retailer engages in promotion of the product. The paper uses backward induction to obtain the Stackelberg equilibrium for the promotion effort, the retailer's credit period and the manufacturer's credit period. It also obtains the long-run Stackelbergequilibria for the decision variables. The paper shows that the retailer is more liberal with allowable credit period than the manufacturer. In general, the players are credit period-liberal with retail margin, and ungenerous with credit period with manufacturer's margin. It further shows that the manufacturer's credit period increases more rapidly than the retailer's credit period with retailer's margin. On the other hand the manufacturer's credit period decreases more rapidly than the retailer's credit period with the manufacturer's margin..

**Keywords:** Trade Credit, Supply Chain, Stackelberg Game, Credit Function, Promotion, Mathematical Model

**2010 Mathematics Subject Classification:** 91A65, 91A10.

## 1. INTRODUCTION

Trade credit is a short term business strategy in a market supply channel in which suppliers (or manufacturers) offer credit terms to their buyers and allow delayed payment [1]. This is one of the most employed financing strategies, especially where there are financial constraints [2]. Trade credit provision depends on a number of market variables. The adoption of functional dependence between credit provision and these variables has only been recently designed by Ezimadu and Ezimadu [3]. This paper adopts this function extending it to the provision of credit to the end-user.

Trade credit is an important financial strategy which has influenced a lot of research interest using mathematical models. For instance, considering some recent trade credit papers we observe that Panda *et al.* [4] and Mahata and Mahata [5] considered product deterioration; Wang *et al.* [6] studied replenishment in relation to product deterioration; Mashudet *al.* [7] looked at preservation technology; Mahata *et al.* [8] developed a model on default risk; Das *et al.* [9] modelled product reliability; Ding *et al.* [10] proposed a mathematical model aimed at optimizing trade credit agreements and safety stock; Tiwari *et al.* [11] developed a trade credit model using warehouses.

Game theory plays a very crucial role in supply chain studies [12,13]. Considering the risk of bankruptcy for a financially constrained retailer and a supplier, both needing finance in the short term, [14] used Stackelberg game to model their relationship. They used the early payment discount scheme given to the retailer as a framework for analysing optimal result. Zhou and Zhou [15] considered a supplier-retailer channel with stable consumer demand. They examined a conditional provision of trade credit which they observed to be advantageous to the retailer, and an unconditional giving of trade credit which is

Comment [Ma1]:

30 disadvantageous to the supplier, and observed that a win-win situation is achievable with an  
31 appropriate design. In a study of a remanufacturing setting where a manufacturer  
32 remanufactures a product using his consumed product [16] examined five situations which  
33 includes Nash and Stackelberg games. In bid to study the possibility of the manufacturer  
34 persuading the retailer to disclose his actual holding cost [17] developed game-theoretic  
35 models on the effectiveness of trade credit in a situation where information is asymmetric.  
36 They determined appropriate trade credit contracts which is optimal enough using  
37 mathematical programming approach and obtained the sales and order quantity. In a  
38 consideration of inventory replenishment supply chain setting with uncooperative channel  
39 members, [18] employed Stackelberg game theory to examine the conditions for the use of  
40 trade credit. Considering capital-constrained supply channel members, [19] used  
41 Stackelberg game to illustrate that a supplier's financial limitation translates to less provision  
42 of credit to the retailer. Using a non-cooperative Stackelberg game [20] examined the sale of  
43 defective items through discount, and a situation where demand depends on promotion. Li et  
44 al. [21] examined how trade credit insurance affects a financially constrained supply channel  
45 involving retailers and manufacturers. They used Stackelberg game theory to model the  
46 interaction between these channel players, and analysed financial and managerial decisions.  
47 Employing non-cooperative game theory, [22] modelled a bank-supplier-retailer interaction in  
48 which either the bank or the supplier plays the role of a Stackelberg leader with the retailer  
49 as the follower. They examined how the availability of capital influences the extent to which a  
50 retailer can engage in borrowing. In a study to analyse the performance of the members of a  
51 supply channel in a situation where payment is made in advance, on time, and where it is  
52 delayed, [23] developed three models using Stackelberg game theory involving a  
53 manufacturer and a retailer in a decentralised channel setting. They obtained optimal  
54 decisions and observed that the payment plan influences the decisions and parameters  
55 employed.

56 This work examines a bilateral monopolistic situation in which a manufacturer sells his  
57 product to the consumer through a retailer who in turn sells to the consumer. The retailer  
58 sells only the manufacturer's brand. The manufacturer sells credit goods to the retailer. The  
59 retailer in turn sells credit goods to the consumer, and also engages in the promotion of the  
60 product. The work will determine the optimal promotion effort. It will determine the optimal  
61 credit period for the both the supplier and the retailer, and consider how each credit period  
62 affects the other. It will also consider how the channel members' price margins affect the  
63 credit periods and the promotion efforts.

## 64 2. MODEL FOMULATION

65 This paper considers a manufacturer-retailer channel in which the supplier provides the  
66 retailer with credit fund  $f_{CM}$  in the form of goods, and the retailer provides the end-user with  
67 credit  $f_{CR}$ , also in the form of good. The credits  $f_{CM}$  and  $f_{CR}$  are provided based on the  
68 repayment times  $t_M$  and  $t_R$ , the credit repayment allowable period the manufacturer gives the  
69 retailer and the that which the retailer gives the consumer respectively. The retailer also  
70 engages in product promotion with the effort  $\varphi_R$ . Thus, the manufacturer's decision variable  
71 is  $t_M$ , while the retailer's decision variables are  $\varphi_R$ , and  $t_R$ .

### 72 2.1 List of Notations

73 We use the following notions in this work

74	$m$	Retailer's price margin to the end-user
75	$M$	Manufacturer's price margin to the retailer
76	$\varphi_R$	Retailer's promotion effort
77	$\theta$	Retailer's promotion effectiveness parameter
78	$t_R$	Retailer's allowable credit period given to the consumer
79	$t_M$	Manufacturer's allowable credit period given to the retailer

80	$f_{CR}$	Retailer's credit function
81	$f_{CM}$	Manufacturer's credit function
82	$\Pi_R$	Retailer's profit function
83	$\Pi_M$	Manufacturer's profit function

## 84 2.2 Promotion-Demand and Credit Function

85 We recall that while advertising is a long term strategy, promotion is a short term strategy.  
86 Thus with appropriate refinement and definition the two market concept can be substituted  
87 for other. Thus we employ the well-known advertising-demand function

$$f(\varphi_R) = \theta\sqrt{\varphi_R} \quad (1)$$

88 as can be found in [24 – 26], where  $\theta$  represents the effectiveness of retail promotion effort.  
89 Equation (1) is agreement with the usually observed saturation effect which leads to  
90 diminishing returns on advertising, and also promotion [27 - 30].

91 Based on the credit function proposed by [3], we adopt the credit functions

$$f_{CR}(\varphi_R, t_R, m) = \frac{K_R m \sqrt{\varphi_R}}{t_R} \quad (2)$$

92 and

$$f_{CM}(\varphi_R, t_M, M) = \frac{K_M M \sqrt{\varphi_R}}{t_M} \quad (3)$$

93 as the retailer and the manufacturer's credit functions, respectively. Also  $K_R$  and  $K_M$  are their  
94 respective proportionality constants.

## 95 2.3 The Profit Function

96 We design this study as a Stackelberg game where the manufacturer unveils his allowable  
97 credit  $f_{CM}$  to the retailer, and the retailer in turn unveils his allowable credit  $f_{CR}$  to the end-  
98 user, and also engages in product promotion over time by engaging in the expenditure  $\varphi_R t_R$   
99 The profit can be expressed as

$$\text{Profit} = \text{Price Margin} \times \text{Demand} + \text{Credit Support Received} - \text{Expenditure} \\ - \text{Credit Support Given Out.} \quad (4)$$

100 Thus the retailer and the manufacturer's profit functions can be expressed as

$$\Pi_R = m f(\varphi_R) + \varphi_R t_R + f_{CM}(\varphi_R, t_M, M) - f_{CR}(\varphi_R, t_R, m) \quad (5)$$

101 and

$$\Pi_M = M f(\varphi_R) - f_{CM}(\varphi_R, t_M, M) \quad (6)$$

102 respectively.

## 103 3. CREDIT PROVISION SCENARIO

### 104 3.1 Optimal Strategies

105 Both players aim to maximize their profits. We obtain the game equilibrium using backward  
106 induction approach. Thus, given the manufacturer's unveiled decisions, we first solve the  
107 retailer's problem

$$\max_{\varphi_R, t_R > 0} \Pi_R = m\vartheta\sqrt{\varphi_R} - \varphi_R t_R + \frac{K_M M \sqrt{\varphi_R}}{t_M} - \frac{K_R m \sqrt{\varphi_R}}{t_R}. \quad (7)$$

108 Maximizing (7) with respect to  $\varphi_R$  we have

$$\frac{\partial \Pi_R}{\partial \varphi_R} = \frac{1}{2\sqrt{\varphi_R}} \left[ m\vartheta + \frac{K_M M}{t_M} - \frac{K_R m}{t_R} \right] - t_R = 0,$$

109 implying that

$$\varphi_R = \left\{ \frac{1}{2t_R} \left[ m\vartheta + \frac{K_M M}{t_M} - \frac{K_R m}{t_R} \right] \right\}^2. \quad (8)$$

110 Also maximizing (7) with respect to  $t_R$  we have

$$\frac{\partial \Pi_R}{\partial t_R} = -\varphi_R + \frac{K_R m \sqrt{\varphi_R}}{t_R^2} = 0.$$

111 implying that

$$t_R = \sqrt{\frac{K_R m}{\sqrt{\varphi_R}}}, \quad (9)$$

112 which also implies that

$$\varphi_R = \frac{K_R^2 m^2}{t_R^4}. \quad (10)$$

113 From (9) and (10) we have

$$\frac{K_R^2 m^2}{t_R^4} = \left\{ \frac{1}{2t_R} \left[ m\vartheta + \frac{K_M M}{t_M} - \frac{K_R m}{t_R} \right] \right\}^2$$

114 Implying

$$t_R = \frac{3K_R m t_M}{\vartheta m t_M + K_M M}. \quad (11)$$

115 From (11) we have that

$$\begin{aligned} \frac{\partial t_R}{\partial t_M} &= \frac{(\vartheta m t_M + K_M M)(3K_R m) - 3K_R m t_M (\vartheta m)}{[\vartheta m t_M + K_M M]^2} \\ &= \frac{3K_R m K_M M}{[\vartheta m t_M + K_M M]^2} > 0 \end{aligned}$$

116 This means that as the manufacturer increases the repayment period, the retailer also  
117 follows suit by extending the end-user repayment time. In essence the manufacturer's  
118 gesture extends to the end-user.

119 Using (11) in (9) we have

$$\frac{3K_R m t_M}{\vartheta m t_M + K_M M} = \sqrt{\frac{K_R m}{\sqrt{\varphi_R}}}$$

120 implying that

$$t_M = \frac{K_M M \sqrt{K_R m}}{m \left[ 3K_R \sqrt{\varphi_R} - \vartheta \sqrt{K_R m} \right]}.$$

121 Now, the manufacturer's optimal problem can be expressed as

$$\max_{t_M > 0} \Pi_M = M\vartheta \sqrt{\varphi_R} - \frac{K_M M \sqrt{\varphi_R}}{t_M} \quad (12)$$

122 Using (8) in (12) we have

$$\max_{t_M > 0} \Pi_M = M\vartheta \left\{ \frac{1}{2t_R} \left[ m\vartheta + \frac{K_M M}{t_M} - \frac{K_R m}{t_R} \right] \right\} - \frac{K_M M}{t_M} \left\{ \frac{1}{2t_R} \left[ m\vartheta + \frac{K_M M}{t_M} - \frac{K_R m}{t_R} \right] \right\}$$

123 Maximizing with respect to  $t_M$  we have

$$\frac{\partial \Pi_M}{\partial t_M} = \frac{M\vartheta}{2t_R} \left[ -\frac{K_M M}{t_M^2} \right] - \frac{1}{2t_R} \left\{ \frac{K_M M}{t_M} \left[ -\frac{K_M M}{t_M^2} \right] - \frac{K_M M}{t_M^2} \left[ m\vartheta + \frac{K_M M}{t_M} - \frac{K_R m}{t_R} \right] \right\} = 0$$

124 implying that

$$t_M = \frac{2K_M M t_R}{\vartheta(M-m)t_R + K_R m}. \quad (13)$$

125 But from (11) we have that

$$t_M = \frac{K_M M t_R}{3K_R m - m a t_R}. \quad (14)$$

126 Thus from (13) and (14) we have that at optimal  $t_M$

$$\frac{K_M M t_R}{3K_R m - m a t_R} = \frac{2K_M M t_R}{\vartheta(M-m)t_R + K_R m}$$

127 implying that

$$t_R = \frac{5K_R m}{\vartheta(M+m)} \quad (15)$$

128 From (14) and (15) we have

$$\begin{aligned} t_M &= \frac{K_M M \left( \frac{5K_R m}{\vartheta(M+m)} \right)}{m \left[ 3K_R - \vartheta \left( \frac{5K_R m}{\vartheta(M+m)} \right) \right]} \\ &= \frac{5K_M M}{\vartheta[3(M+m) - 5m]} \end{aligned} \quad (16)$$

129 **Proposition 3.1** Given the players' optimal problems (7) and (12) we have that  
130 promotion effort, the retailer's credit period and the manufacturer's credit period are given by  
131 (8), (15) and (16) respectively.

### 132 3.2 Long-run Repayment Periods

133 We note that (11) can be expressed as

$$t_R = \frac{3K_R m}{\vartheta m + \frac{K_M M}{t_M}},$$

134 so that as  $t_M \rightarrow \infty$ , we have that  $t_M \rightarrow 0$ , so that  $\vartheta m + \frac{K_M M}{t_M} \rightarrow \vartheta m$ , and hence  $t_R \rightarrow \frac{3K_R m}{\vartheta m} =$   
135  $\frac{3K_R}{\vartheta}$ . That is

$$t_{R(\infty)} = \frac{3K_R}{\vartheta} \quad (17)$$

136 Also we note that (13) can be expressed as

$$t_M = \frac{2K_M M}{\vartheta(M-m) + \frac{K_R m}{t_R}},$$

137 which means that as  $t_R \rightarrow \infty$  we have that  $\frac{K_R m}{t_R} \rightarrow 0$ , so that  $\vartheta(M-m) + \frac{K_R m}{t_R} \rightarrow \vartheta(M-m)$ ,  
138 and hence  $t_M \rightarrow \frac{2K_M M}{\vartheta(M-m)}$ . That is

$$t_{M(\infty)} = \frac{2K_M M}{\vartheta(M-m)} \quad (18)$$

139 In the nutshell both the retailer and the manufacturer's credit repayment periods are  
140 bounded above by  $\frac{3K_R}{\vartheta}$  and  $\frac{2K_M M}{\vartheta(M-m)}$  respectively. Thus a player can allow for increase in the  
141 credit repayment period only to an extent irrespective of the extent of the other player's  
142 repayment time relaxation gesture.

143 From (8), (17) and (18) we have that

$$\begin{aligned} \varphi_{R(\infty)} &= \left\{ \frac{1}{2 \left( \frac{3K_R}{\vartheta} \right)} \left[ m\vartheta + \frac{K_M M}{\vartheta(M-m)} - \frac{K_R m}{\vartheta} \right] \right\}^2 \\ &= \left\{ \frac{\vartheta^2(3M-m)}{36K_R} \right\}^2 \end{aligned} \quad (19)$$

144 This implies that in the long it would only be rational for the retailer to adopt (19) as the  
145 optimal promotion effort. Any effort exceeding this level means overspending which will lead  
146 to excessive strain on the retailer's resources.

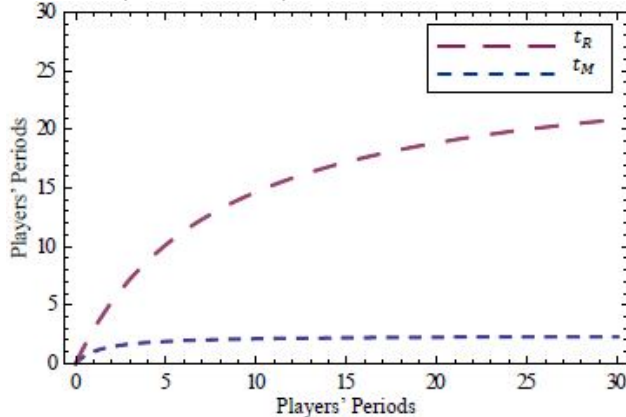
147 Thus:

148 **Proposition 3.2** Given the problems (7) and (12), the long-run promotion effort,  
149 retailer's credit period and the manufacturer's credit periods are given by (19), (17) and (18)  
150 respectively.

#### 151 4. DISCUSSION

152 We now consider the results using numerical values. We let the promotion  
153 effectiveness parameter  $\theta = 0.25$ . Since the manufacturer is the channel leader with first-  
154 mover advantage we have that  $M > m$ . Thus we let  $M = 5500$  and  $m = 5000$ . Further we let  
155 constants  $K_R = 0.2$  and  $K_M = 0.3$ .

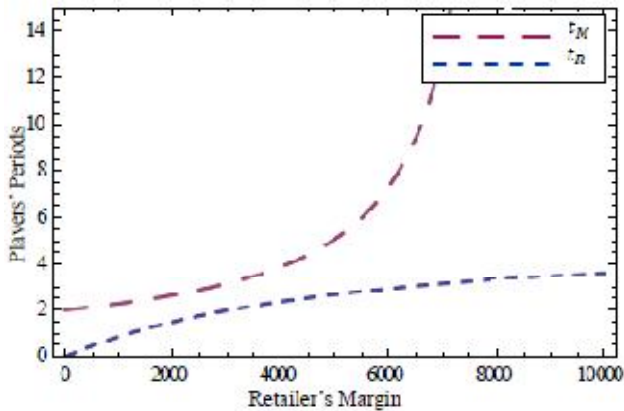
#### 156 4.1 Players' Liberality with Credit Period



157 **Fig.1. Illustration of the Effect of Credit Periods on Each Other**  
158

159 Fig1 illustrates the dependency between the retailer and the manufacturer's allowable  
160 periods. As the manufacturer's allowable credit period increases, the retailer increases his  
161 allowable credit period to the consumer. Similarly, the manufacturer's allowable credit period  
162 increases with the retailer's credit period. However, we observe that the retailer's credit  
163 period increases more rapidly than the manufacturer's credit period. Clearly, for any specific  
164 credit period we observe that the retailer's credit period is larger than that of the  
165 manufacturer, suggesting that the retailer appears to be more liberal with credit period than  
166 the manufacturer.

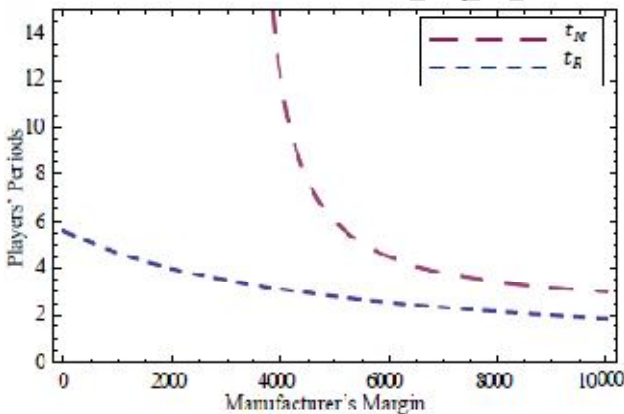
#### 167 4.2 Effect of the Retailer's Margin on Credit Periods



168  
169 **Fig.2. Illustration of the Effect of Retailer's Margin on Credit Periods**

170 Fig2 shows that as the retailer increases his margin, he (the retailer) increases his allowable  
 171 repayment time. This is because increase in price margin will result in low patronage leading  
 172 to delay in selling off the product. This will provide more repayment time. Further, an  
 173 envisaged increase in the retailer's credit period to the end-user will lead to increase in the  
 174 manufacturer's credit period to the retailer. Clearly the manufacturer appears to be more  
 175 liberal than the retailer in increasing credit period with price margin.

176 **4.3 Effect of the Manufacturer's Margin on Credit Periods**

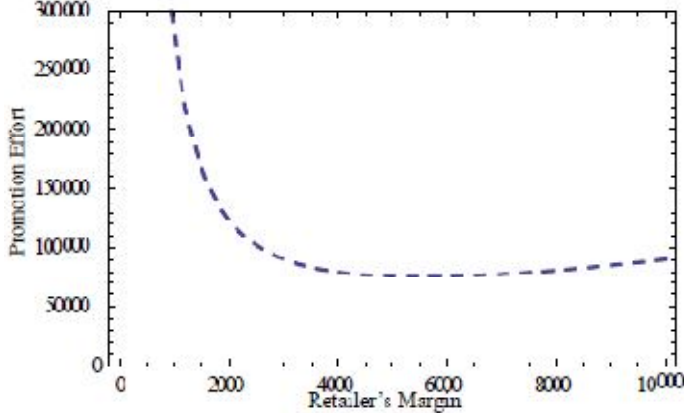


177  
178 **Fig3 Illustration of the Effect of Manufacturer's Margin on Credit Periods**

179 From Fig.3 we observe that an increase in the manufacturer's margin will lead to increase in  
 180 credit. That is, the manufacturer now has enough revenue to finance the retailer. However, a  
 181 large credit will require earlier repayment (less allowable credit period). Thus considering the  
 182 effect of the manufacturer's credit on the retailer's credit, it follows that the constraint of small  
 183 allowable credit period will force the retailer to also reduce his allowable credit period to the  
 184 end-user.

185

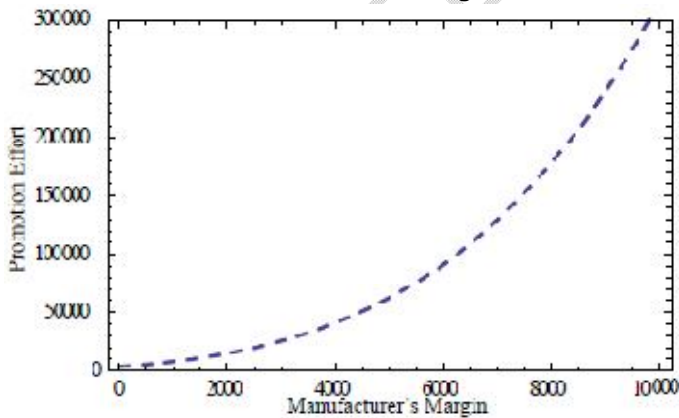
186 **4.4 Effect of the Retailer's Margin on the Promotion Effort**



187 **Fig4 Illustration of the Effect of the Manufacturer's Margin on the**  
188 **Promotion Effort**  
189

190 At first sight it is disturbing as it appears that the retailer's promotion effort reduces with his  
191 price margin instead of increasing with it. To comprehend why this is so, we resort to Fig2. In  
192 Fig2 it is clear that both credit periods increase with the retailer's price margin. Such  
193 elongation of the credit periods provide the retailer with enough business or sales time. Thus  
194 he has little to worry about, and hence reduces promotion effort as can be seen in Fig4.

195 **4.5 Effect of the Manufacturer's Margin on the Promotion Effort**



196 **Fig5 Illustration of the Effect of the Manufacturer's Margin on the Promotion**  
197 **Effort**  
198

199 Similar to the observation in Fig4 above, we see that it appears irrational that the retailer  
200 increases effort as he pays more for the goods. To see why this is the case, we consider  
201 Fig3 which shows that credit periods reduce with the manufacturer's margin. Such a  
202 reduction in the allowable credit period no doubt means that the retailer has very little time to

203 repay his credit. Thus he is constrained to engage more in promotion to ensure increase in  
204 sales, and meet-up with deadline.

## 205 **6. CONCLUSION**

206 This paper used credit function in a Stackelberg game setting to consider credit provision  
207 from a manufacturer through the retailer to the consumer. It involved a manufacturer – the  
208 channel leader – who provides trade credit to the retailer, and a retailer – the follower – who  
209 in turn also provides credit to the consumer and also engages in the promotion of the  
210 product. The paper evolved a closed-form solution for the optimal strategies and long-run  
211 strategies of the players. It shows that the retailer is more liberal with credit periods than the  
212 manufacturer. In general, credit period increases with retail margin and decreases with the  
213 manufacturer's margin. The manufacturer's credit period increases more rapidly than the  
214 retailer's credit period with retail margin. On the other hand, the manufacturer's credit period  
215 decreases more rapidly than the retailer's credit period with manufacturer's margin. It further  
216 shows that while promotion increases with the manufacturer's margin, it reduces with  
217 retailer's margin.

218 The work was considered on a Stackelberg game setting. A consideration using A Nash  
219 game in which neither of the channel members leads the channel can provide additional  
220 insight. A model considering both players' engagement in promotion can be used to extend  
221 the work. Further, an extension and modification can examine a three-level channel situation  
222 in which the channel leader and the first follower provides credit to the retailer as was  
223 consider in [30, 31].

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